2026 VEP
Vedlikehold og Enkle Prosjekt

A changed approach to the NCS



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SAFE, RELIABLE ENERGY – EVERY DAY

Maximize value from NCS

A changing portfolio requires new ways of working

High activity

A significant portfolio of projects, modifications and maintenance

A changing portfolio

More smaller projects connected to existing infrastructure

Increased competitiveness

Faster and smarter execution

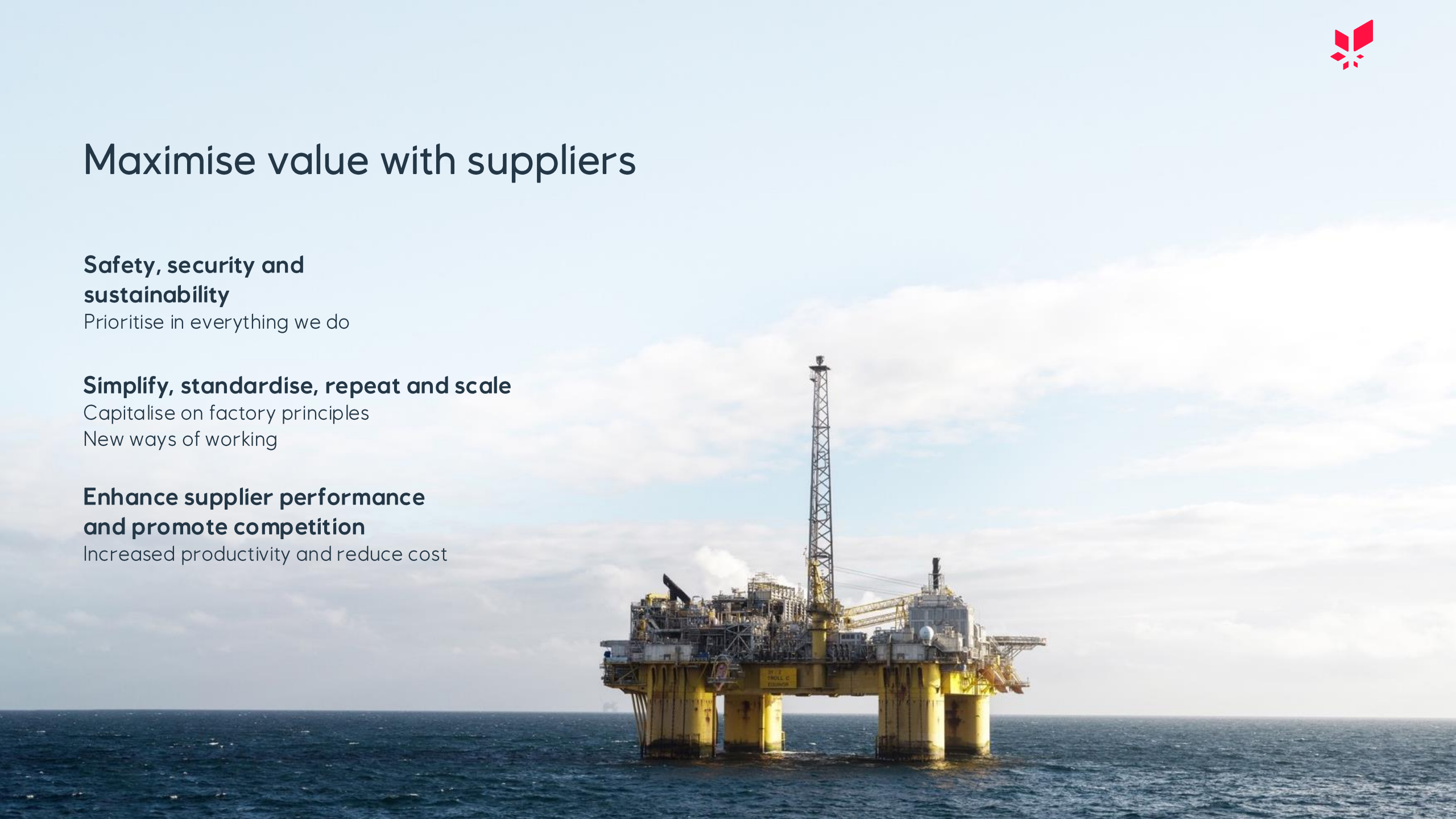


Maximise value with suppliers

Safety, security and sustainability
Prioritise in everything we do

Simplify, standardise, repeat and scale
Capitalise on factory principles
New ways of working

Enhance supplier performance and promote competition
Increased productivity and reduce cost



The right model for the right work

VEP - Vedlikehold og Enkle Prosjekt

Maintenance and simple project

- More defined scope
- Fewer interfaces
- Leaner organizational setup

VEM - Vedlikehold, Erstatning og Modifikasjon

Maintenance and modifications

- More complex scope
- Multiple disciplines and interfaces
- Broader governance requirements

One portfolio. Different delivery models.

The VEP suppliers

equinor

I·K·M

HEAD ENERGY

worley rosenberg

- Maintenance and simple projects
- Multidisciplinary delivery
- End-to-end responsibility for assigned scope

Early learnings

The contract creates the opportunity

Actual use creates the value

New delivery models require new ways of working

Across Equinor and suppliers - One team

Simplification requires us to work differently

The value comes from changing how work is prepared and executed



Turning the VEP ambition into impact

Build the portfolio

Use VEP for suitable scope

Deliver together

Turn collaboration into better execution

Demonstrate the value

Safety, quality, productivity and performance



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Thank you

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